



October 19, 2020

Mr. Jordan London  
Edmund London & Associates, Inc.  
20750 Civic Center Drive, Suite 610  
Southfield, Michigan 48076

Dear Jordan:

As President and CEO of Memorial Healthcare, I would like to congratulate you and your team at Edmund London & Associates, Inc. on your 60<sup>th</sup> anniversary. Over the past six years, Edmund London & Associates has provided exceptional architectural design and services to Memorial Healthcare, a 161-bed non-profit hospital located in Owosso, Michigan.

Our partnership with Edmund London & Associates has encompassed a number of significant projects including our Master Facility Plan and our new neurology, orthopedics, rehabilitation and community wellness center, currently under construction on our main campus.

Edmund London & Associates was instrumental in providing guidance and recommendations for a Facility Master Plan for Memorial Healthcare, a nearly 100-year old acute care hospital. By collaborating with Edmund London & Associates, Memorial Healthcare has been able to continue to support our overall goals and objectives by anticipating and preparing for the future, extending the useful life of our multiple buildings all while minimizing disruption from unforeseen industry change.

Most recently, Edmund London & Associates was selected as our architect for a new 115,000 square foot, \$40M new construction project on our main campus. This new facility will house multiple medical providers from our neurology, orthopedics, and rehabilitation service lines, along with a medically based community wellness facility, a new offering to both patients and residents of the communities we serve.

Our successes on the above mention projects are directly attributed to your efforts to work closely with us, listening to our Board members and medical staff members, and understanding the program needs to provide creative and cost-effective designs. I want to commend your efforts for your outstanding work in coordinating the preparation of construction plans the many change documents that have occurred since our original conception. Your efforts in acknowledging our requests was exceptional.

Once again, congratulations on your 60<sup>th</sup> anniversary. I am sure this anniversary has come about because of your hard work, enthusiasm, and courtesy that you have expressed to your clients, as well as a great deal of talent. We have been pleased to work with Edmund London & Associates and look forward to continuing to work with your firm on future construction projects at Memorial Healthcare.

Sincerely,

A handwritten signature in black ink, appearing to read "B. Long", written over a white background.

Brian L. Long, FACHE  
President/CEO  
Memorial Healthcare